



Transportation

THE CHALLENGE

The continuing urbanization of our Southern California region makes it more difficult to make dramatic improvements to our transportation system. Rebuilding and expanding an existing transportation facility in a built out urban environment is expensive and often unpopular. When transit projects, new roads, or other travel options are unveiled, we see temporary improvements. However, those usually disappear within months, replaced by a return to traffic and congestion, which generally seem to get worse as the years go by. In 2006, the State of the Region report card gave a failing grade of “F” to Southern California, noting that we continue to rank as the most congested metropolitan region in the nation. While recent higher gas prices have helped reduce congestion growth, the region still shows a continuing trend towards reduced carpooling and transit ridership.

Our transportation challenge is shared by other metropolitan regions throughout the world. Traffic congestion is largely a symptom of the growth patterns and population density of our region. The decentralization of our region’s growth, combined with the sheer density of people, jobs, and cars makes it nearly impossible for our transportation system to keep pace. Indeed, a successful transportation plan in any growing region of the

country is one that holds the line on traffic congestion. Most plans simply make future traffic “less worse” than if nothing were done altogether. Even if we had the limitless capacity (and funds) to expand our roads to relieve congestion, the short- and long-term impacts to growth, traffic congestion and the environment would be unacceptable.

Indeed, the transportation system heavily influences environmental, economic, and quality of life issues both positively and negatively. An efficient transportation system minimizes impacts to our air quality, surface and underground water supplies, and helps accommodate growth that reduces the economic costs of living our lives. An inefficient system affects nearly every area of the environment directly and has an indirect set of impacts by inducing growth in areas where our public infrastructure often can’t handle it.

The Regional Transportation Plan process is legally required to be financially constrained. While the lack of adequate funding and public support constrain our ability to do more, the RCP acknowledges that more must be done beyond the conventional transportation planning process to reduce congestion, vehicle miles traveled, and increase the mobility of people and goods around the region with minimal interference. The RCP



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is founded on the premise that we need to make profound changes in the way we travel today and radically alter the way we plan our transportation system tomorrow.

Our challenges to developing transportation policies that can achieve ambitious mobility goals can be broadly divided into three categories:

- addressing demand on our transportation system from growth in population, employment and households,
- preserving, wisely utilizing, and, when necessary, expanding our infrastructure, and
- funding.

DEMAND ON OUR TRANSPORTATION SYSTEM

Each major mode in our transportation system faces challenges meeting the growth that is coming our way. If current population and employment trends continue as projected, regional traffic delay is expected to more than double to 3.6 million hours of daily delay by 2030. Travel speeds on highways will become more unpredictable and average speeds will decrease substantially. In addition to conventional passenger surface transportation, there are two other major dynamics that will continue to grow over the next 25 years and pose major challenges for the region.

Crisis in Transporting Goods. The Southern California region is facing dramatic growth in rail and truck traffic. Almost all of the short-haul and significant share of medium- and long-haul movement of goods occur by truck. Severe congestion due to truck traffic is expected to worsen in the region's major transportation corridors like the I-710 and SR-60 freeways, as the regional system will see up to 216 percent more truck trips by 2035. Containerized trade volume is expected to triple to 42.5 million Twenty-Foot Equivalent Units (TEUs) by 2030. These forecasts are capacity-constrained significantly below anticipated demand, and are based on an increase of port terminal productivity from 4,700 TEUs per acre per year currently to over 10,000 TEUs per acre per year in the future. The ability of the ports to handle this unprecedented growth in containerized cargo volumes is critical to the continued health of the local, regional, and the national economy. The challenge in address the growth in containerized cargo at the ports is compounded by traffic bottlenecks for trucks entering and leaving the port areas. Additionally, the region's intermodal rail yards are reaching capacity and causing delays in moving both international and domestic containers between rail and trucks. Our ability to accommodate the subsequent rail and truck distribution traffic will substantially drive whether we can achieve ambitious transportation goals.

Air Travel. The level of air passenger demand is forecast to double before 2035 from the current regional level of 88 million annual passengers (MAP). For every one million regional air passengers, it is estimated that there is a positive regional

economic impact of \$620 million (in 1998 dollars) and 4,475 jobs. In addition, the number of jobs created by air cargo and freight movement in the region is enormous and vital to the overall health of the regional economy. However, the increased traffic that will cross our region's roads and freeways to get to our eight commercial service airports must be addressed if we are to reduce congestion beyond current levels.

Preserving and Expanding Our Infrastructure

Every past and future investment in our transportation system creates a new, long-term commitment to operating and maintaining that infrastructure.

The region must get the most out of the current system. This is especially true for the State Highway System. Small physical improvements (e.g., auxiliary lanes that extend the merging range) and technology deployments (e.g., advanced ramp metering) offer us affordable solutions to restore some of the lost productivity due to increasing congestion. These technology deployments are often referred to as Intelligent Transportation Systems or ITS. The combination of investments reduces delays and the duration of congestion, and improves the predictability of travel time.

As for system preservation, current estimates show that our region needs \$40 billion in order to maintain our current system. However, we have a funding shortfall of over \$26 billion, meaning that most of our transportation infrastructure

is aging and will require more investment in maintenance and preservation.

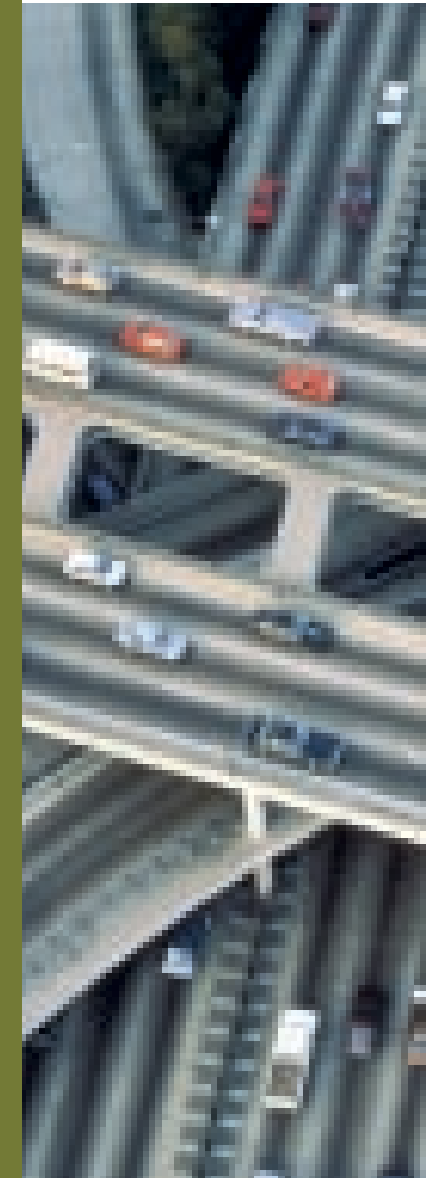
In light of this inability to even maintain our existing system, the region must find ways to expand travel options for passenger and freight movement. Conventional multi-modal investments must be complemented with land use strategies, market-based initiatives, and other major, innovative programs if we are to reverse the historical trends toward increasing congestion and vehicle miles traveled.

Financial Needs

The SCAG region faces significant financial challenges to meet current transportation maintenance and operational needs for the RTP horizon, not to mention what is needed to further improve mobility and air quality in the region. Historical sources of funding such as gas taxes may be a decreasing source of revenue in light of potential shifts to other fuel sources. Public-private partnerships, user fees, and other sources of revenue must be explored if we are to find new ways to address current and future congestion.

THE PLAN

While the RCP calls for unprecedented goals and action, it recognizes that the pending 2008 Regional Transportation Plan (RTP) will make up the constrained, or funded, foundation of any more ambitious long-term plan. The pending RTP relies



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on a number of strategies to achieve more modest, constrained goals. These include an increased focus on operational, management and preservation strategies; land-use integration with transportation investments; and strategic system expansion investments.

Preservation – Protecting our Infrastructure

The Draft 2008 RTP proposes setting aside substantial funding for infrastructure preservation. However, there will remain substantial shortfalls needed to fund the \$40 billion in needs.

Operational Strategies – Getting the Most Out of Our Existing System

The RTP proposes funding for operational strategies that improve the productivity of the State Highway System through 2035. The total amount of funding represents less than one percent of the overall RTP expenditures, but is expected to produce benefits that are almost an order of magnitude higher.

Transportation Demand Management (TDM)

The RTP includes \$1.25 billion in TDM investments through 2030, with over \$900 million dedicated to non-motorized transportation improvements.

Strategic System Expansion / Capital Investments

SCAGs transportation planning proposes a balanced investment in all of the Region's modes so that the system performs at the highest level possible.

For example, the RTP includes a Strategic Arterial Improvement concept that could involve a combination of widening, signal prioritization and other Intelligent Transportation Systems (ITS) deployment and grade separation at critically high-volume intersections to enhance the flow speed and capacity of the arterial. In addition to the specific arterial improvements identified under the Smart Street Improvement Program, this Plan proposes a significant increase in funding for arterial improvements and capacity enhancements.

Strategic Growth Linked to Transportation

The RTP will continue to promote land use policies that have proved to be both regionally beneficial relative to their transportation performance, and in tune with the emerging public policy, development patterns and community needs throughout the region. Policies will include:

- Identify regional strategic areas for infill and investment
- Structure the plan on a 3-tiered system of centers development.

- Develop “complete communities” through a concentration of activities with housing, employment, and a mix of retail and services, located in close proximity to each other.
- Develop nodes on a corridor.
- Plan for additional housing and jobs near transit.
- Plan for a changing demand in types of housing.
- Continue to protect stable existing single family areas.
- Ensure adequate access to open space and preservation of habitat.
- Integrate land use to decentralized regional aviation strategy and job creation.
- Incorporate local input and feedback on future growth.

Goods Movement Strategies

In order to handle the unprecedented growth in cargo volumes in the future, the San Pedro Bay ports have implemented or are embarking on the planning and development of specific strategies to increase capacity and enhance operational efficiency in the handling of cargo, while at the same time minimizing the impacts of port goods movement activity on the environment and public health. Some of these strategies that will play a key role in allowing the ports to realize their full potential in supporting the growth in cargo include the following:

- On-dock Rail Capacity Enhancements,
- PierPass Off-peak Program,
- Virtual Container Yards, and
- Port Clean Air Action Plan Strategies

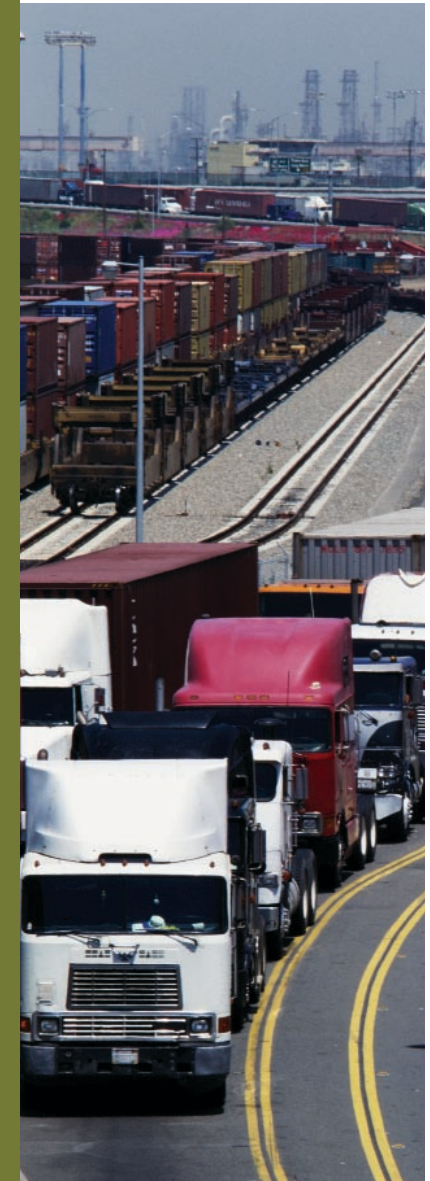
Looking beyond the ports to the freight distribution network, the RTP will include strategies to facilitate truck movement including:

- Truck Climbing Lanes,
- Dedicated Truck Lanes, and
- Truck Emission Control Strategies

SCAG's RTP also proposes rail system capacity enhancements that replace truck traffic, including, rail grade separations, and exploring alternative methodologies to reduce rail emissions. These strategies include:

- Near Dock Intermodal Yard Capacity Enhancements,
- Rail Mainline Capacity Improvements,
- Rail Grade Separations, and
- Locomotive Engine Upgrades

Finally, Inland Ports and related initiatives have been proposed as solutions to freight mobility issues that cannot be addressed



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by straightforward capacity increases. The broad potential benefits of an inland port include facilitating goods movement, encouraging economic development, reducing traffic congestion, and promoting the regional objectives.

High Speed Rail Transport System

The HSRT system comprises a long-term vision connecting the region's ports, airports, and urban activity centers. The system can be constructed in multiple stages that can each be financially viable. The financial performance will be enhanced as the system is extended in connectivity throughout the region and the volume of users increases.

Aviation

SCAG's Regional Aviation Strategy would accommodate a total regional passenger aviation demand of 170 million annual passengers (MAP). Under the Strategy, rather than relying on expanding existing urban airports, the future demand for air travel will be largely served by using available capacity at airfields located in the Inland Empire and north Los Angeles County where projected population growth will be best served. This plan calls for constraining the LAX to its estimated existing physical capacity of 78 MAP, increasing the Ontario International Airport to 30 MAP, and a new passenger airport at Palmdale that will accommodate 12.8 MAP.

Cooperation between airport authorities is necessary to ensure efficient usage of capacity. Cooperation between airports would be accomplished through the integration of airport master plans, and the development of memoranda of understanding and contractual agreements between airports. These agreements would also identify complementary roles and market niches between airports to increase synergy in the system and maximize utilization of available airport capacities throughout the region. For example, Los Angeles World Airports would play a key role in integrating master plans for the three airports it operates, namely LAX, Ontario and Palmdale.

Airport Ground Access

The Regional Aviation Strategy will have localized ground access impacts at a number of airports. Particularly, the Regional Aviation Strategy will result in dramatic increases in airport activities (people as well as cargo) at Ontario, Palmdale and a number of other airports. A number of freeway and arterial improvements and transit strategies are proposed in SCAG's RTP to address the ground access issues as part of the overall transportation investment in the Region.

BEYOND THE RTP

It is recognized that beyond the constraints of the RTP, more should be done to reduce VMT, congestion and improve air quality. Whatever strategies are considered, it is likely they would require extensive collaboration and cooperation with

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REGIONAL COMPREHENSIVE PLAN

local, state and federal governments. One example may be market based incentives, such as (but not limited to) High Occupancy Toll Lanes or congestion pricing.

Increased use of such market based incentives and dis-incentives should be studied for effectiveness on achieving transportation and air quality goals, as well as potential economic and social impacts.

The Draft RCP's strategic initiatives reflect broad categories of ideas that will be refined through completion of the pending 2008 RTP. Specifically, development of the RTP's Strategic Plan will help refine this Plan's strategic initiatives.

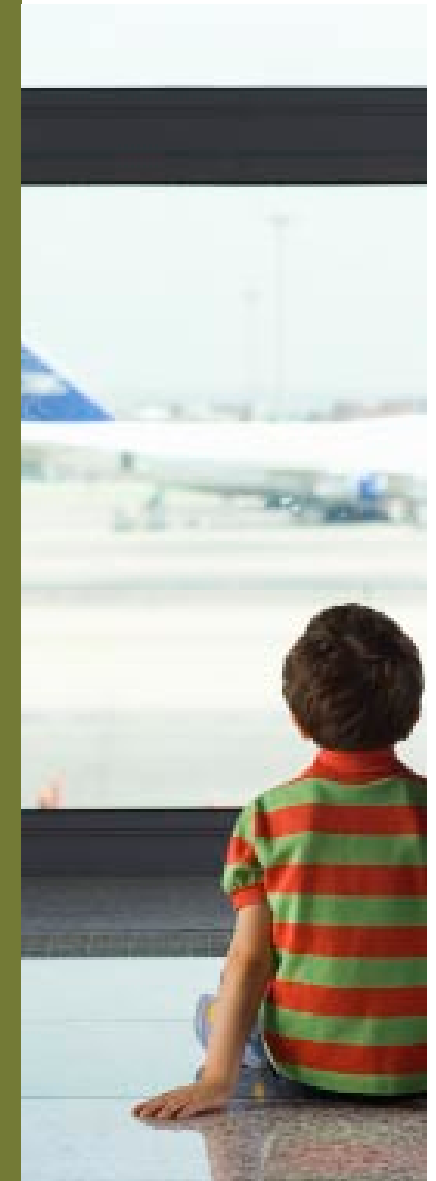
TRANSPORTATION GOALS

- A more efficient transportation system that reduces and better manages vehicle activity.
- A cleaner transportation system that minimizes air quality impacts and is energy efficient.

TRANSPORTATION OUTCOMES

- Reduce the region's vehicle miles traveled from all vehicles and from carbon-based fueled vehicles to 1990 levels by 2020.

- Reduce the region's use of gasoline and diesel fuel from on-road vehicles to 1990 levels by 2020, including accelerating the penetration of vehicles fueled by fuel cells or other non-petroleum based engine technologies.



TRANSPORTATION

TRANSPORTATION ACTION PLAN

IGR/Best Practices	Legislation	Coordination	Constrained Policies	Potential for Direct/Indirect Benefits									Other Benefits	
				Land Use	Transportation	Air Quality	Water	Energy	Open Space	Economy	Security	Solid Waste	Public Health	Climate Change
SCAG Policies (SCAG policies shall be subject to consideration for future Overall Work Plans)														
			TR-1 SCAG shall ensure that transportation investments are based on SCAG's adopted Regional Performance Indicators.	X	X	X		X		X	X		X	X
			TR-2 SCAG shall ensure safety, adequate maintenance, and efficiency of operations on the existing multi-modal transportation system will be RTP priorities and will be balanced against the need for system expansion investments.	X	X	X		X		X			X	X
		X	TR-3 SCAG shall develop a collaborative implementation program that identifies required actions and policies for RTP land use and growth strategies that differ from expected trends.	X	X	X		X	X	X		X	X	X
			TR-4 SCAG shall support and encourage High Occupancy Vehicle gap closures that significantly increase transit and rideshare usage.		X	X		X					X	X
			TR-5 SCAG shall monitor progress of the RTP, including timely implementation of projects, programs, and strategies.		X								X	
		X	TR-6 SCAG shall address SAFETEA-LU requirements that call for improved safety planning and consultation with environmental and natural resource stakeholders when considering transportation funding plans, programs, and projects.	X	X	X	X	X	X	X	X	X	X	X

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				Land Use	Transportation	Air Quality	Water	Energy	Open Space	Economy	Security	Solid Waste	Public Health	Climate Change
SCAG Initiatives (SCAG initiatives shall be subject to consideration for future Overall Work Plans)														
X		X	TRSI-1 SCAG, transportation commissions, local governments, and other project proponents should use the Compass Blueprint to influence the funding of future transportation planning and investments.	X	X	X		X	X	X			X	X
X		X	TRSI-2 SCAG shall help coordinate regional, State, and federal consensus on how to address the additional strategic investments and technological breakthroughs necessary to meet mobility and air quality goals.	X	X	X		X		X		X	X	X
X	X	X	TRSI-3 Beyond the RTP, SCAG shall study the effectiveness of market based incentives and disincentives that can be used separately or in conjunction with each other in order to reduce VMT.		X	X		X	X	X			X	X